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Q3

Character of an institution is reflected in its leader.

UPSC Civil Services Mains 2015 · Essay · 125 marks · Philosophical and ethical quotes

Philosophical and ethical quotes

Core demand of the question

- **Stake:** an institution wears its leader's habits - for a time - until a rule is stronger than a person
- **One stand:** character shows first in the head; a republic must still outlast a bad head
- Move through state, university, party, family firm. Keep one honest counter
- Close on a rule that can fire a charming crook

Revision summary

Not a full essay - a map.

- **Open with a VC and a thesis. Stand:** tone from the top; rules must outlast.
- **Headings:** office, knowledge/firm, counter.

Earn **Ambedkar** once. Peg a CAG or a court. Close on a firable crook.

Note

This is a map, not the full 1,000-1,200 word essay.

Anecdote

- **A vice-chancellor who never reads a thesis sets a tone:** everyone else stops reading. A police chief who files honestly sets another. The character of the house is visible in the person at the desk - until the desk is bigger than the person.

One stand

- **Institution:** a university, a court, a party, a company. Leader: the one who can punish and praise. Reflected: culture as a shadow. Write **Weber** lightly; write a CAG.

Heading map**What the line is asking**

- **Character:** honesty, a courage, a cruelty.
- **Institution:** a repeatable practice.
- **Reflected:** not identical - a lag, a resistance.

Public office

- A PM, a CM, a collector. Tone from the top - a classic.

Knowledge / firm

- A lab's ethics. A board that copies a founder's contempt for a law.

The counter

A good institution can survive a bad season (a court that still sits). A cult of the leader is itself a bad character. **Ambedkar**: constitutional morality over a great man's mood. The reflection is real; it must not become a destiny.

Last paragraph

- **Close:** hire a decent head; write a rule that outlasts them. Expand - this is only the map.

Facts & figures

Ambedkar

Constitutional morality - an institution bigger than a mood.

Weber

Office vs charisma - one nod.

Art. 14 / 311 cousin

A rule that binds the head too.

CAG / CVC

Files that show a house's character.

Lokpal / board

A second desk that can check the first.

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